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UNITED STATES ARMS CONTROL AND DISARMAMENT AGENCY

WASHINGTON, D.C. 20451

February 13, 1975

25X1

[Redacted]  
Chief, Military-Economic Planning Branch  
Programs Analysis Division  
Office of Strategic Research  
Room 3F29, CIA Headquarters  
Washington, D.C.

25X1

Dear [Redacted]

ACDA is concerned with the arms control implications of a strong industrial base. We feel the viability of arms control agreements is much enhanced when the United States has the ability to respond rapidly to serious violations. With this as background ACDA entered into contract with Arthur D. Little, Inc. to study the responsiveness of the US industrial base to stresses required to meet sudden, accelerated national security needs.

We view the study as a beginning analytical effort exploring economic, organizational and psychological aspects of mobilization. Because of the enormous complexities of the program, ADL has not gone nearly as far as is needed, their techniques of analysis being somewhat rudimentary. Unfortunately, there are no tools of analysis available of sufficient sophistication to do this job really well.

Despite these reservations, however, I feel the study is a definite step forward. It is also a sobering document. We would like to ask a number of federal officials, as well as some consultants of ours, to review it. The study was performed on an unclassified basis, yet the compilation of results may be sufficiently sensitive to warrant classification. Consequently, we ask you to hold the document closely pending our review of the study's sensitivity.

I would be grateful if you would give us your comments, and would particularly appreciate it if you would respond within a month's time.

Sincerely,

Robert H. Kupperman  
Chief Scientist

OFFICE OF THE DIRECTOR

18 February 1975

TO : Acting Director/OSR  
FROM : Deputy Director for  
Intelligence

[Redacted]

Attached is a letter from ACDA asking us for comments on a contract study by A. D. Little (also attached). My quick scanning of the study leads me to conclude that it deals primarily, if not exclusively, with American industry's capability to respond to a call for rapid arms production.

Please have some one scan the study more carefully. If it doesn't deal with foreign economies or foreign military programs in a significant way, please draft a letter to the ACDA man (Kupperman) saying this is outside our charter.

[Redacted]

Ed Proctor

ACTION